

BUILDING AN INCLUSIVE, EQUITABLE AND PROSPEROUS SIERRA LEONE FOR ALL ITS CITIZENS

SEND SIERRA LEONE
Working to promote good governance and equality of men and women in Sierra Leone

SEND PROFILE 2020

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ACRONYMS

ABC	Agriculture Business Center
BMZ	The Federal Ministry for Economic Cooperation and Development
CMT	Chiefdom Monitoring Team
DFID	Department for International Development
EU	European Union
FAO	Food and Agriculture Organisation
FHCP	Free Health Care Policy
GIZ	The Deutsche Gesellschaft für Internationale Zusammenarbeit
GMF	Gender Model Family
HDI	Human Development Index
HDC	Health Development Committee
IAPG	Irish Aid Programme Grant
ICT	Information Communication Technology
KWIGN	Kailahun Women in Governance Network
LANN+	Linking Agriculture Natural
MP	Member of Parliament
NEC	National Electoral Commission
NGO	Non-Governmental Organisation
NMJD	Network Movement for Justice & Development
OFSP	Orange Flesh Sweet Potato
PHU	Public Health Unit
RCWA	Rural Commercial Women Association
SABI	Strengthening Community-led accountability
SALT	Stimulate Appreciate Learn and Transfer Approach
SDG	Sustainable Development Goal
STEM	Science, Technology, Engineering and Mathematics
SEND	Social Enterprise and Development
STEM	Science, Technology, Engineering and Mathematics
UNDP	United Nations Development Programme
VSLA	Village Savings & Loans Association
WaSH	Water, Sanitation and Hygiene
WDC	Water Development
WHH	Welthungerhilfe
WISE	Women Igniting the Spirit of Entrepreneurship

WHAT IS SEND?

SEND Sierra Leone is a non-governmental organization duly registered and operational within the Republic of Sierra Leone. SEND Sierra Leone is an affiliate to the SEND West Africa alongside SEND Ghana and SEND Liberia. We work to improve people's lives across the country through the respect of human rights, accountable governance, livelihood and nutrition security, the provision of equal opportunities for men and women, promotion of women's participation in politics and the access to finance for all. We also work to ensure rural farmers are protected from climate change and are able to adapt through modern and safe methods of farming. As part of our mandate, we reduce the impact of disasters and risks on less privilege communities and households through emergency responses.



Community Development



WaSH Facilities



Health



Nutrition



Sustainable Livelihood



Women Empowerment

Through Politics, Governance And Entrepreneurship



Community Resource Mobilization



Environmental Management and Climate Change Adaptation



Disaster Risk Reductionand Community Resilience Program



Access To Finance

As an organization, we are driven to empower marginalized groups of individuals, and communities thus our interventions center on impacting competencies such as promoting women's leadership, self-reliance approaches, governance, community resource mobilization, community-led initiatives, entrepreneurship, financial literacy and advocacy. Our interventions are operational in the Bonthe, Kailahun, Bo, Kenema, Western Area Urban and Rural districts of Sierra Leone.

Our Vision

A Sierra Leone where people's rights and well-being are guaranteed.

Our Mission

Promotion of good governance, voice, accountability in the provision of essential services, and equality for women and men in Sierra Leone.

Our Core Values

We believe in the potential of PEOPLE to champion their development, characterized by:

- Participatory decision-making and development.
- Equality of women and men.
- Openness and accountability.
- Partnership for human development
- Learning, innovation, and sharing of knowledge.
- Enabling action based on information and evidence.

Our Guiding Principles

- Development is a human right that provides men and women with equal opportunity to participate actively and contribute to their communities' political, economic, and social transformation.
- Development is multidimensional, involving economic, political, and social issues requiring integrated programming approaches to promote community-driven development initiatives, economic literacy, and policy advocacy.
- Forging strong partnerships with state and non-state actors characterized by mutual accountability, openness, and effective communication provides an enabling environment for innovative development programming.
- Self-managed, community-based organizations are catalysts for promoting the sustainability of development processes and initiatives.

ABOUT SIERRA LEONE?

Sierra leone though a mineral and agricultural rich country remains a fragile and poor country. In 2020 Sierra Leone was ranked 184 out of 189 on the UN Human Development Index with average life expectancy around 54.7 years . The 2017 poverty survey showed, 64.8 % of the estimated 7.98 million population of Sierra Leone are multidimensionally poor. Children below 14 years have the highest level of multidimensional poverty. According to UNICEF, Sierra leone 's maternal mortality rate of 1360 out of 100,000, makes it the highest in the world .Under -five morality rate is also extremely high. The neonatal, infant and child death rate per 1000 live births are: 34, 82 and 111respectively in 2019 . Only about 43.2% of the adult population of Sierra Leone are literate with men accounting for 51.65% and women 34.85% .UNICEF approximates that in 2019 only 16% of the population had access to improved sanitation facilities. As high as of 58 % Sierra Leoneans do not have access to clean and safe water services. Poor water and sanitation services accounts for the high incidence of water bore disease in the under-fives in Sierra leone. Of the 132 members of parliament only 16 are women. Women and adolescent girls are poorly represented in the political and economic decision making of the country, yet, are responsible for the livelihood and other basic needs of the vast majority of Sierra Leoneans. This explains why women and girls are the majority target beneficiaries in nearly all SSL's project

Our Critical Objectives In Sierra Leone

- Improving access to health facilities and WaSH services in difficult to reach rural communities.
- Promoting women's political and economic empowerment to realize gender equality and reduced inequality.
- Promoting livelihood security in rural communities.
- Strengthening access to quality education for girls and marginalized groups in rural communities.
- Promoting climate resilience and adaptation among communities most affected by the changes in climatic conditions
- Responding to emergencies and building resilience.

OUR JOURNEY

2002-2008

SEND Foundation of West Africa operated as a consultancy in Sierra Leone from Ghana and offered critical support to help rebuild Sierra Leone.

Results

- Monitored micro-projects addressing HIV/AIDS by the World Bank and the Government of Sierra Leone.
- Provided support to the Network Movement for Justice and Development to replicate SEND Ghana's participatory monitoring and evaluation program to promote accountability and transparency in the implementation of the Sierra Leone Poverty Reduction Strategy.

2008 - 2015

SEND Foundation of West Africa established its national headquarters in Kailahun-the location of the start and final disarmament of rebels of the civil war. The Kailahun district had a population of 420,000 inhabitants, 80% of which lived below the poverty line. During this period, SEND implemented projects that focused on strengthening the livelihood security of target groups, increasing women's participation in the governance of Kailahun district, promoting accountability in the health sectors' governance, and bolstering communities' capabilities bordering Kailahun district to prevent Ebola. Our activities were operational in 14 chiefdoms of the Kailahun district. In 2014, SEND West Africa registered and established the consultancy as an independent national non-governmental organization named SEND Sierra Leone headed by a Country Director and supervised by a National Executive Committee.

Results

- In 2009, community leaders from three chiefdoms in Kailahun District travelled to Ghana to learn about the Sustainable Livelihood project. They returned inspired and began heading the project in Sierra Leone.
- Trained and mobilized small-scale entrepreneurs, including women and teachers in three chiefdoms, and subsequently set-up Community Credit Unions in each of these chiefdoms to provide access to financial services to promote financial inclusion. At the end of 2015, the credit unions had a membership base of 1,576 members, who had saved US$ 292,110 and had loaned out US$ 166,290.
- Over 1,000 rice farmers were mobilized into cooperatives, and each purchased shares in their chiefdom's credit union. A revolving rice seed bank was implemented, giving more than 500 farmers access to high yielding rice varieties.
- Hundreds of women farmers, among them members of three Agricultural Business Centres (ABCs), obtained technical and group management training skills under the Women's Economic Empowerment Micro Project.

Women's Participation In Governance:



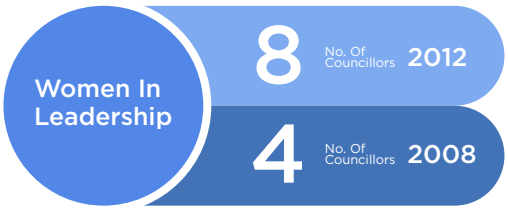




Members of the KWIGN

- The Kailahun Women in Governance Network (KWIGN) was established. It mobilized 100 grassroots women's groups from 14 chiefdoms to participate in the District Council's political decision-making. KWIGN lobbied for the 30 per cent quota for women to increase their numbers in leadership positions.

- KWIGN's fight for more women in leadership saw the number of women councillors in Kailahun increase from 4 in 2008 to 12 in 2012, in the national general election. Kailahun district led in the number of elected women in political positions country-wide.



- Our work with the KWIGN to ensure the active participation and election of women leaders into parliament and district level governance structures was highlighted by the EU Observation Mission to Sierra Leone. The SEND model for women empowerment was recommended by the EU Observation Mission to Sierra Leone to be strengthened, scaled up and replicated in all districts in Sierra Leone.

- The Women on the Move radio program was established in partnership with Radio MOA and BBC Trust. It hosted on-air discussions about women's rights and political participation.

- A Women's Leadership Award was instituted in 2010 to showcase women's diverse contributions to their communities' development. The award is the highlight of the yearly celebration of 16 Days of Activism against Gender-Based Violence.

Accountability Of The Health Sector Governance:

- SEND and the Methodist Church of Sierra Leone jointly implemented The Strengthening Health Sector Governance project, funded by the European Union and Christian Aid. It strived to improve maternal health and reduce under-five mortality by promoting accountability and transparency in implementing the Free Health Program (FHCP).

- SEND partnered with the District Budget Oversight Committee to establish 14 Chiefdom Monitoring Teams (CMTs) to educate communities about the policies of the FHCP, and they used a local drama group to popularize FHCP.

- Extensive awareness was created regarding access to free healthcare to ensure there was a reduction in illegal charges on services at health facilities by health service staff.

- Water, sanitation, and power supply at the two leading hospitals in Kailahun District were enhanced under FHCP.





Reducing The Spread Of Ebola By Strengthening Capabilities Of Communities Bordering Kailahun District:

- SEND led an initiative to encourage remote communities to adopt Ebola prevention measures. In partnership with the Kailahun Women in Governance Network (KWIGN), farmer cooperatives, RCWA and Radio Moa built the capacity of 32 villages bordering Liberia and Guinea with the support of Welthungerhilfe

- Also, Chiefdom Ebola taskforces and Ebola Watch Committees were formed and strengthened with training and logistics. Members of these committees that included traditional, religious, societal and youth leaders were responsible for disseminating essential messages and distributing IEC materials to the local materials.

- SEND Sierra Leone also provided specific households with financial support and distributed food and non-food relief items to communities severely affected by the Ebola pandemic.

2015 To Present

The Ebola pandemic presented considerable challenges for SEND Sierra Leone but its strong leadership structures allowed it to pivot and innovate, resulting in exponential growth from 2015 to date. Since 2016, SEND Sierra Leone's portfolio has grown considerably with an expanding project portfolio and a growing number of donor partners.

This innovation and growth have resulted in an expansion of SEND's operational catchment areas. SEND Sierra Leone's operations have grown across Sierra Leone, reaching the districts of Kenema, Kono, Western Area, Pujehun, Bonthe, and Bo, including the existing Kailahun district. The growth of the project portfolio in all these districts has led to a relocation of the organization's headquarters from Kailahun to Kenema and the establishment of three satellite offices in Kailahun, Koidu City and Freetown.



SEND's innovativeness, efficiency, effectiveness, and accountability to beneficiaries, government stakeholders, and donor partners has seen our donor partner base grow to include international organisations such as Irish Aid, UNDP, Welthungerhilfe, Christian Aid, Engineers without Borders-Denmark, Solidaridad West Africa, GIZ, TERRA TECH Förderprojekte e.V Germany, Trocaire, Care International Sierra Leone.

Achievement In 2017

Accountable governance and women's participation in decision making

- The Strengthening Accountability and Building Inclusion Project (SABI) empowered 2,933 people, including 1,106 women, to understand their rights and responsibilities as duty bearers and engage in dialogue for improved service delivery Kailahun, Kenema, and Kono districts in the Eastern Province and Western rural and urban areas.



- SEND supported 170 women (56 in Kono, 36 in Kailahun, and 78 in Kenema) as candidates representing 17 political parties contesting the 2018 national and local elections.

170 Women Represented 17 Political Parties

- A total of 125 women aspiring for leadership positions at various levels of governance received leadership, advocacy, and community management training. The training focused on equipping these aspiring women leaders with the requisite knowledge to overcome women leadership impediments and help them succeed in their bids to become councillors and MPs.



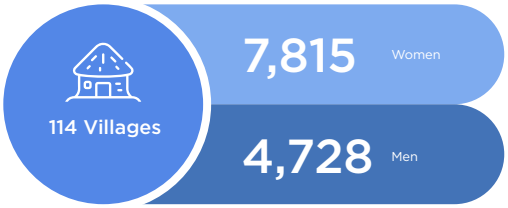
- SEND extended education support for Ebola orphans and vulnerable children in Kailahun by helping establish the Kailahun Changing Lives Centre in 2017 sponsored by Terra Tech Germany and Kinderhilfswerk Global Care Germany. It addresses the educational and psychological needs of 40 vulnerable children, the majority of whom are Ebola orphans. Students have their fees paid, receive school bags and books, attend weekly tutorials by volunteer teachers, and obtain counselling.



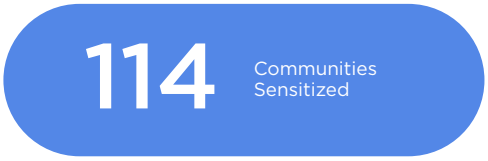
- SEND-Sierra Leone expanded its women's empowerment activities in Kenema and Kono Districts.

Health Education And Systems Strengthening

- Under the Prevention of Zoonotic Caused Diseases project supported by Welthungerhilfe, SEND's activities reached 7,815 women and 4,728 men in 114 villages who are now aware of the main transmission paths of Ebola and other infections (Lassa fever and cholera)

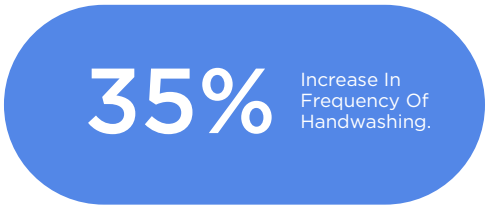


- SEND sensitized the population in 114 communities to recognize the advantages of small animal husbandry and the cultivation of leguminous plants for a protein-rich diet as a replacement for game meat, one of the infectious pathways for Ebola. Around 128 Gender Model Families also received 304 goats to be reared for protein and income purposes.



- SEND worked with the District Health Management Teams in Kailahun and Kenema to improve sanitation infrastructure in 40 villages in Malema, Tunkia, Nomo, Guara, and Koya Chiefdoms. Some 510 women were identified, trained, and supported to lead self-help WASH projects in 40 villages. Forty wells and toilet facilities were constructed in these villages.

- Awareness-raising on basic hygiene and health was conducted in 181 catchment communities targeting 24,472 people, resulted in increased frequency of handwashing by at least 35%.



Gender And Women's Economic Empowerment

- With support from Christian Aid and WHH, SEND provided 3,817 households from 140 groups in 13 chiefdoms in Kailahun district with micro-credit services.



- In Kailahun, the micro-credit scheme provided loans for rural women to the tune of USD$124,443, and in Kenema, the fund provided USD$ 153,338 in small loans for rural women. In total, 5,427 households benefited from USD$277,781 worth of microcredit from SEND.

- There were 2,554 new Gender Model Families, and their positive feedback, such as increased family income and sharing of household chores, inspired others to join the process.

Achievements in 2018

Accountable governance and women's participation in decision making
Strengthening of Health education and systems

- SEND's support for women candidates resulted in 26 women being elected as District Councillors and four women as Members of Parliament in the three districts. Women councillors in Kenema increased from 8 in 2012 to 11 in 2018. Kailahun elected its first independent woman Member of Parliament, and Kono District also elected its first female MP. The EU Observation Mission report 2018 recognised SEND's role in nurturing programmes that offered capacity-building and material support to women, propelling them to elected seats.



Rebecca Yei Kamara
MP for Constituency 029, Kono District



Emelia Lolloh Tongi
MP for Constituency 001,Kailahun District

- Community sensitisation of antenatal care's importance resulted in more women seeking antenatal care at health care facilities as part of the ongoing SABI Project. The team also operationalised complaint and response mechanisms at health facilities and schools, where newly installed suggestion boxes encourage citizens to share their concerns. The team reviews the concerns and communicates grievances to appropriate service providers.

- Under SEND's Gender Model Family (GMF), there were 4,392 new GMF households. The GMFs were established to promote positive gender behaviour patterns, including encouraging husbands and wives to live as equal partners, share responsibilities and resources, and set up joint businesses.

4,392 New GMF Households

- An additional 2,340 families have displayed positive gender behaviour patterns as a result of spill-over influences from the existing Gender Model families in 181 communities under the BMZ-funded health project.

2,392 Positive Gender Behaviour Patterns.

Strengthening Of Health Education And Systems

- With funding from BMZ through Welthungerhilfe, SEND Sierra Leone helped increase the understanding of how hygiene and nutrition have an impact on the health of a person among healthcare providers (clinic workers) and the public. A total of 48,966 people in 179 communities from 14 chiefdoms in Kenema and Kailahun districts were trained on the effects of hygiene and nutrition on health. Of this total number, 24,390 females and 24,576 males participated.



- In Kailahun and Kenema Districts, 28 health centres were either constructed or rehabilitated and equipped with waste management systems with accommodation for health workers assigned to the Peripheral Health Units.

28 Health Centres Constructed

- Strengthened state institutions in the health sectors in Kailahun and Kenema to ensure sufficient understanding and efficient execution of their roles and responsibilities. After training sessions by SEND, the government established monitoring teams with local health authorities in target communities.

- The capacity of Health Development Committees was strengthened in 15 peripheral health unit (PHU) locations. The committees also expanded their monitoring activities to include projects, and health service delivery.

- SEND carried out preventive health education on Ebola, Lassa Fever, and Cholera. This programme was implemented in 114 villages and educated 7,815 women and 4,728 men on the spread of infectious diseases.

Gender And Women's Economic Empowerment

- Under the micro-credit program, about 7,303 people obtained loans worth USD 171,844, and an additional 3,469 took part in SEND village savings and loans schemes.

7,303 Obtained Loans Worth $171,844

- During the 2018 reporting period, more than 60% of women (some 6,481 of the target population) grew cash crops through micro-savings and the effective use of resources. SEND's support helped stabilize the target households' income, improve people's trust and solidarity.

60% Women Grew Cash Crops

Nutrition Intervention

- Nutrition education activities promoting alternative crops such as orange sweet potato, broad beans, plantains, and climate change adaptation benefited 3,488 families. For the first time, 387 families cultivated orange sweet potatoes on their farms.

- SEND promoted small animal husbandry in 61 communities to help households produce enough meat for sufficient high-value protein. As of December 2018, all communities had identified animals to be reared for consumption, with chickens and ducks being the most popular choices. Five of the 61 communities chose snails, which was indicative that communities were ready to break taboos around nutritious and easily accessible food because previously eating snails would have been considered an abomination.



Achievements in 2019

Women 'S Political And Economic Empowerment

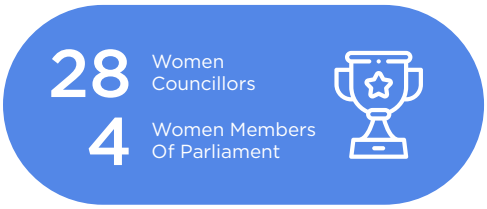
- The Young Women in Governance Network (YWGN) was established, with an initial membership of 500 women between 18 to 35 years of age from Kenema, Kono, and Kailahun.

- SEND developed and published the Women Leaders Training manual, targeting elected and aspiring women leaders in Sierra Leone. This manual will help women nurture their leadership qualities, including interpersonal skills, public speaking, team building, problem and power analysis, and advocacy. It also explains how to navigate power dynamics and engage with the media.

- SEND trained 1,175 women leaders using the Women Leaders training manual to facilitate growth in their political careers for the upcoming 2023 elections.



- Through an award ceremony, SEND recognized 28 women councillors and 4 women Members of Parliament for improving the conditions of their wards and constituencies. By building on the advocacy training and mentoring from SEND, the women leaders contributed to pro-poor policies, promoted local development initiatives, and demonstrated exemplary leadership.



Sustainable Livelihood And Wash Infrastructure Development

- SEND supported agriculture, nutrition, natural resource management, and WASH in 61 communities in four chiefdoms in Kenema and Pujehun Districts. Under the project, the team

promoted better land-use strategies, trained 900 families on processing equipment for value addition, and provided ducks and chickens to a further 900 farm families for income generation and alternative protein sources. SEND also promoted orange-fleshed Sweet Potato (OFSP), a high nutrient and profitable crop. In all, 6,300 households from 61 communities learned how to diversify their farming, improve nutrition, and increase their income.

- A total of USD 11,608 was mobilised under the microfinance scheme, with loans made to 72 applicants (among them 56% women) from 3 chiefdoms in Kenema District and one in Pujehun District.

- SEND trained 1,000 households in 50 communities in two chiefdoms (Sittia and Dema) of the Bonthe District to increase their knowledge in hygiene/sanitation, nutrition, and health. Successful business activities were linked to the construction and rehabilitation of 600 household latrines in 4 chiefdoms in Kenema and Pujehun districts and in 2 chiefdoms in the Bonthe District. Low-cost hand-dug wells were constructed in 14 communities.

1,000
Housholds in 50 Communities Trained in:
- Hygiene/ Sanitation
- Nutrition
- Health

Disaster Risk Reduction to Disaster Risk Reduction and Community Resilience Program

- In response to the 2019 flooding incident in Sierra Leone, SEND partnered with the Kenema District Emergency Response Team to provide emergency support to 480 flood victims in Gorama located in Mende chiefdom in Kenema District.

- Through workshops, SEND raised awareness on disaster risk reduction with a focus on flood mitigation. Affected people in 9 communities, received dignity kits and cash transfers.



Health Services Strengthening and Nutrition

- SEND implemented projects in Kailahun and Kenema District to improve the delivery of healthcare services through community empowerment. The team trained 6,347 people (2,477 women and 3,844 men) on the ASSET/SALT Approach that promotes community-led initiatives to improve health and hygiene. Participants also received training on Sierra Leone's Free Healthcare Initiative (FHCI). As a result, the target communities constructed household toilets established waste management sites, and better-managed their community health assets.

6,347
Trained On The ASSET/SALT Approach

- About 6,000 men and women in 179 communities in Kailahun and Kenema received nutrition awareness training, including lactating mothers who were encouraged to practice exclusive breastfeeding for 6 months to protect their children against malnutrition and water-borne illnesses

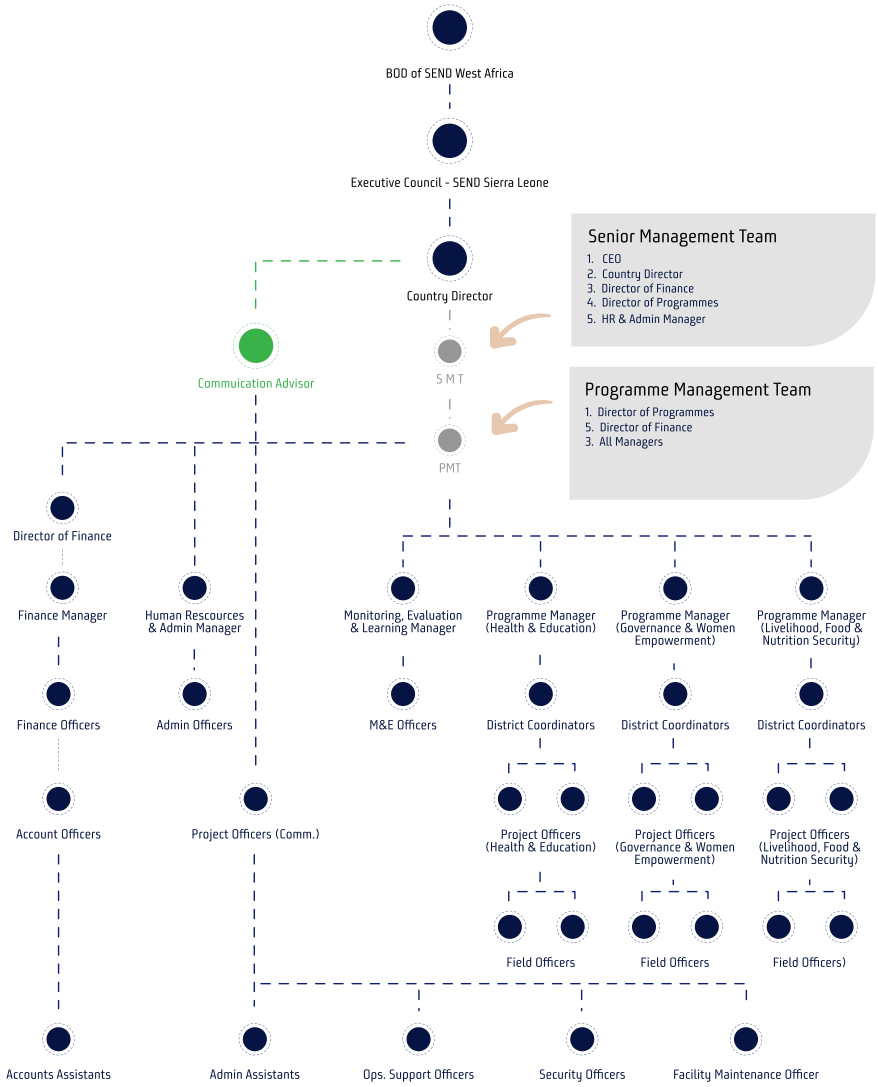
MANAGEMENT

At the helm of SEND Sierra Leone is a Country Director who steers the organization's day-to-day activities and is guided by a National Executive Council that reports to the Board of Directors of SEND West Africa.

To help manage the organization the Country Director is assisted by the Senior Management Team (SMT) comprising of the CEO of SEND West Africa, the Country Director, the Finance Director, Head of Programmes and the HR & Admin Manager.

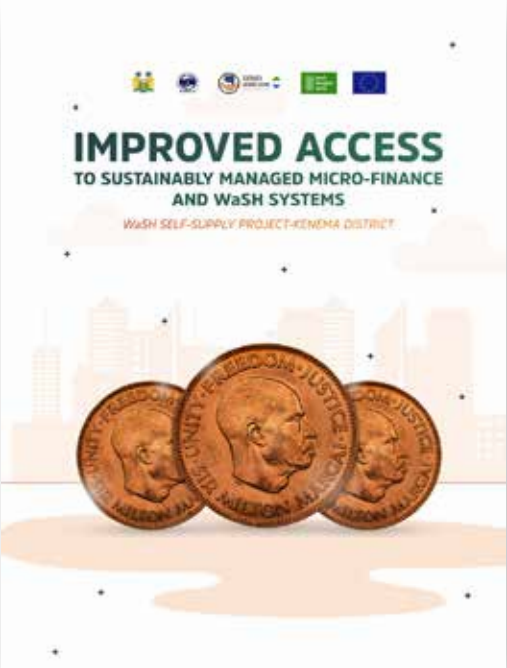
To ensure smooth execution of activities, the Country Director is assisted by a Programme Management team consisting of The Head of Programmes, Finance Director, Monitoring and Evaluation Manager, Communication officer, and all project managers.

As of January 2021, SEND Sierra Leone has 79 staff members, consisting of 49 men and 30 women, holding different positions. There are 30 finance and admin staff and 49 programmes staff. As a gender-sensitive organization there are six women and nine men holding leadership positions.



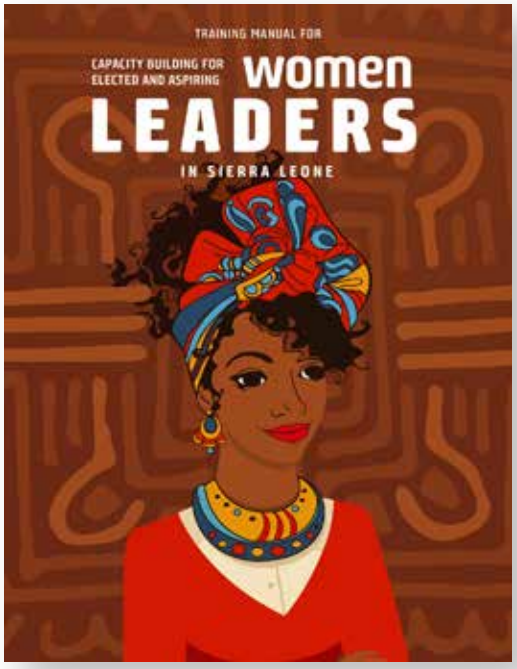
PUBLICATION

SEND publishes manuals and periodic newsletters that are used to advance its strategic objectives. The FAO has featured our Gender Model Family Manual as one of fifteen gender transformative approaches worldwide. The Health and Hygiene manual, for instance, has been used in the field to train on Gender Model Families. In 2018, about 700 copies of the manual were produced to support community-level training activities. Other manuals with online versions include:



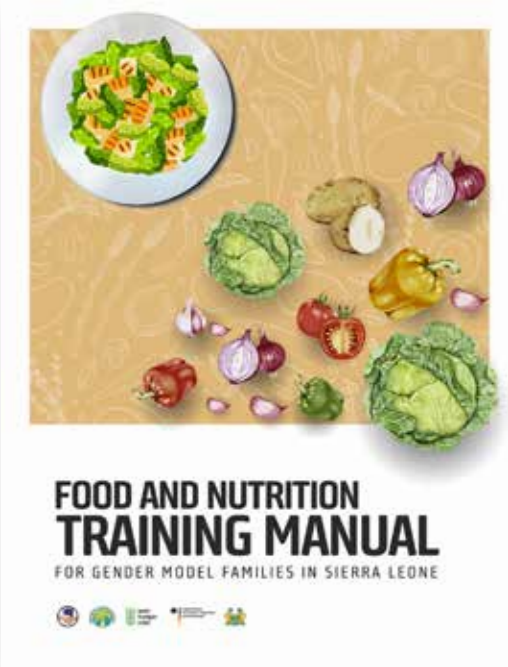
Village Savings Loans Association Training Manual (VSLA)

The manual was a product of the 'Improving Access to Sustainably Managed Micro-Finance and WaSH Self Supply' project. It provides a framework for integrating Village Savings and Loans Scheme (VSLA) to improve community access to sustainably managed and VSLA based micro-finance services. (http://sendsierraleone.com/Assets/documents/vsla%20manual.pdf)



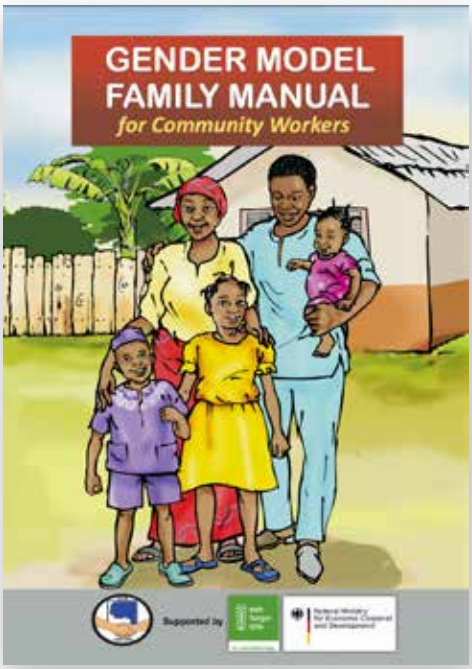
Women Leaders Manual

The manual is the product of the "More than a Woman: Strengthening Women's Participation in Politics and Governance" project. Its training modules seek to improve the leadership skills of women leaders and aspirants in Sierra Leone. It covers leadership theories, mindset, and skills.
(http://sendsierraleone.com/Assets/documents/manual.pdf)



Food & Nutrition Manual

Intended for use by SEND Field Staff, partners, and community multipliers, the manual acts as a facilitation resource to raise awareness in a participatory manner about nutrition issues affecting rural households with special focus on pregnant and lactating mothers and children under five. (http://sendsierraleone.com/Assets/documents/food%20and%20nutrision%20manual.pdf)



Gender Model Family Manual

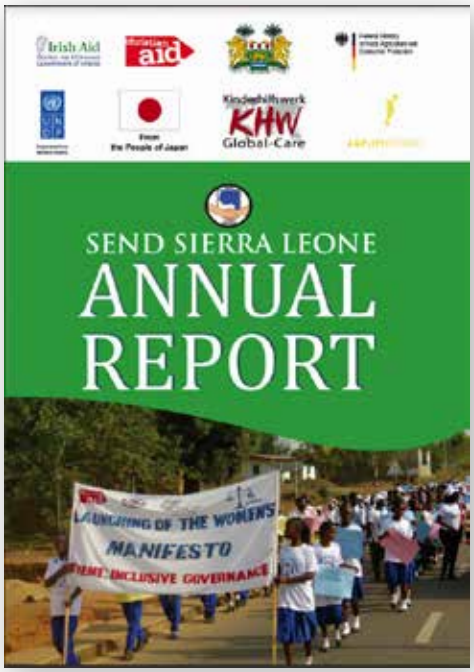
The manual offers seven steps to realising a Gender Model Family program and can be used by organisations that want to introduce the Gender Model Family program to their communities.

(http://sendsierraleone.com/Assets/documents/GMF%20MANUAL%20for%20SEND%20final.pdf)

The Gender Model Family has also been featured by the FAO as one of fifteen Gender transformative approaches for food security and improved nutrition and sustainable agriculture.

http://www.fao.org/3/cb1331en/CB1331EN.pdf
http://www.fao.org/3/cb1548en/CB1548EN.pdf

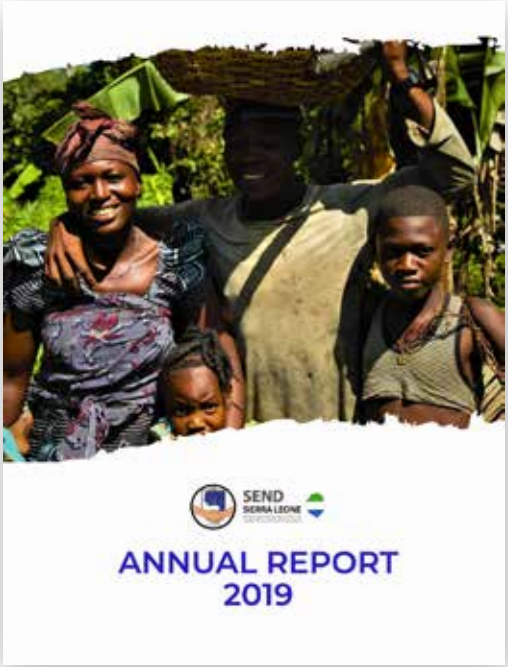
SEND promotes accountability by publishing progress reports for each project it undertakes. These progress reports detail the activities implemented, methodologies used, and the resulting outputs. The annual reports ensure that our stakeholders and donors are briefed on critical achievements for projects undertaken during the year, administration matters, and the financial state of the NGO.



Annual Report 2017



Annual report 2018



Annual report 2019

Annual Report 2017

http://sendsierraleone.com/Assets/documents/SEND%20SIERRA%20LEONE%20ANNUAL%20REPORT%20(1)_2.pdf

Annual report 2018

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Annual report 2019

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SEND'S DONOR PORTFOLIO AND FINANCIAL POSITIONS

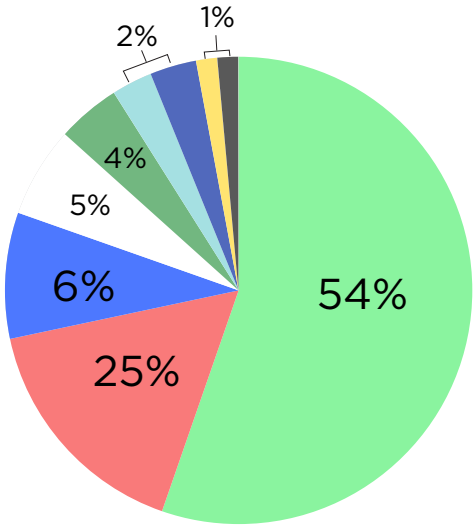
SEND Sierra Leone over the years has built relationships with key international development organisations which have contributed immensely to an extensive project portfolio. These international development organisations include: The Federal Ministry of Economic and Development of Germany (BMZ), Welthungerhilfe, Irish Aid, Christian Aid, Trocaire, Terra Tech Förderprojekte eV (Terra Tech Germany), Amplify Change, UNDP, CARE International Sierra Leone, SEND Ghana, Kinderhilfswerk Germany and Weitblick Duisburg-Essen, Germany, Solidaridad West Africa.

Just as our project portfolio has grown over the years, our financial position with respect to grant income has grown accordingly.

2018

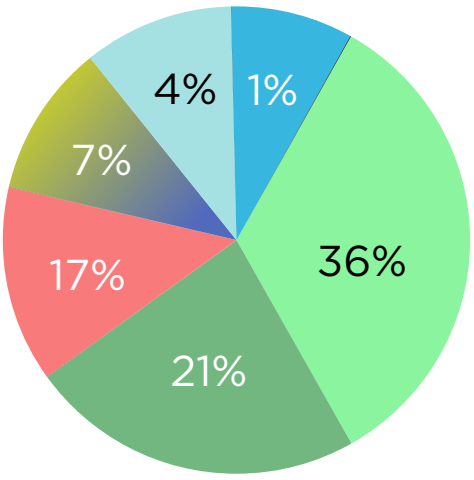
In 2018 the grant income was USD 1,272,000, an increase from USD 1,251,000 in 2017. About 54% of the income was from Welthungerhilfe, followed by Christian Aid 25% and UNDP 6%. Additionally, this income was supplemented by donations in kind which contributed 5%, Irish Aid 4%, Terra Tech Germany 2%, Trocaire 2%, Amplify Change 1%, and the Disposal of Assets 1%. Other donors included Kinderhilfswerk Global care, SEND Ghana, and from a Duisburg-Essen student

- Welthungerhilfe
- Christian Aid
- UNDP
- Donations In Kind
- Irish Aid
- UN Women
- Engineers Without Boarders
- DONKA KPS
- Terra Tech Germany
- Trocaire
- Amplify Change
- Disposal Of Assets
- Solidaidad
- BMZ/WHH/EU
- SEND



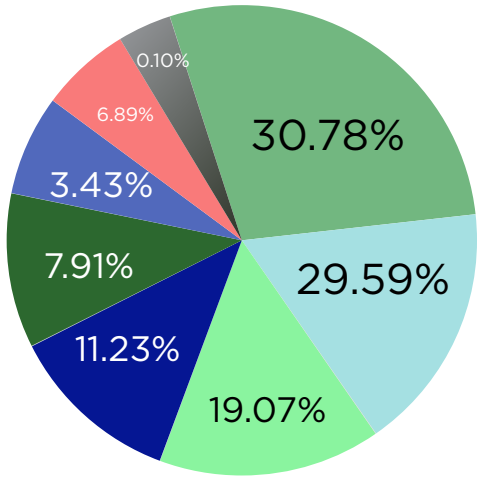
Grant Income in 2018
USD 1,272,000

In 2019, our grant income was USD 1,583,330, an increase from USD 1,272,000 in 2018. There were new partnerships, resulting from a broader project portfolio. Welthungerhilfe was the largest donor accounting for 36% of the grant income, followed by Irish Aid Embassy 21%, and Christian Aid 17%. SOLIDARIDAD, GIZ, and Trocaire both accounted for 7% each, with Terra Tech Germany and UNWomen accounting for 4% and 1%respectively.
The income was spent as follows:



Great Income in 2019
USD 1,583,330

In 2020, our grant income was USD 2,243,860, an increase from USD 1,583,330 in 2019. There were new partnerships, resulting from a broader project portfolio. Irish Aid was the largest donor accounting for 30.78% of the grant income, followed by Terra Tech Germany 20.59%, Welthungerhilfe 19.07%, European Union 11.23%, Engineers without Borders 7.91%, Trocaire 3.43%, Christian Aid 6.89%, DONA KPS & SEND 0.10%



Grant Income in 2020
USD 2,243,860

Advancements have been made in realising the goals of the strategic plan and projects have generally focused on the following themes:



Health & Education



Governance & Women Empowerment



Livelihood, food and nutrition security



Emergency Relief Support

HEALTH AND EDUCATION

Under our health and education programs we are committed to achieving Sustainable Development Goals (SDG) that highlight Good Health and Well Being (SDG3), Quality Education (SDG4), Clean Water and Sanitation (SDG6).

For health, our projects have focused on constructing improved health facilities, training healthcare providers and citizens on the need to demand accountability in the healthcare sector, educating and sensitizing the population on the need to access modern healthcare and eradicating discriminatory traditional health practices. These are some of our past and ongoing health projects.

- **The Community Empowerment to participate in Service Delivery using the Stimulate, Appreciate, Learn, and Transfer (SALT) Approach**
- **Building a Resilient Community Health System to Prevent Infectious Diseases in Post-Ebola Sierra Leone**
- **The Promotion of Nutrition-Sensitive WaSH Self Supply**
- **The Promotion of Nutrition-Sensitive WaSH Self Supply**

The Community Empowerment To Participate In Service Delivery Using The Stimulate, Appreciate, Learn, And Transfer (Salt) Approach

Status: Completed
Project Location: Kailahun
Donor Partner: GIZ
Duration: 1 year
Budget: €100,000

Facts & Figures

- 6,347 people (2,477 women and 3,844 men) were trained on how to use their own initiatives to mobilise community and personal resources
- 32 communities were able to reflect their health problems, available resources and capacities to solve them.
- Improved health relationship between healthcare workers and communities.
- DHMT in Kailahun district developed capacity for community engagement and supporting communities to take initiatives to resolve some of the health challenges that they face
- 64 CFs were recruited and trained on the ASSET.SALT approach
- 172 health workers and border security personnel were equipped with skills and awareness on cross border infectious diseases and preventive and control measures.







Building A Resilient Community Health System To Prevent Infectious Diseases In Post-ebola Sierra Leone

Status: Completed
Project Location: Kailahun District
Donor Partner: UNDP
Duration: 1 year
Budget: $100,000

Facts & Figures

- 60 FMC groups and VDCs in all 6 MCH post communities were trained on their roles in strengthening the local healthcare systems within their communities.
- 6 MCHP were constructed with staff quarters, toilet facilities and waste management facilities.
- 325 women have been trained and supported on the VSLA as a means of poverty alleviation
- 300 women from the VSLA groups have been linked to the Kailahun credit union as a means of accessing large funds for investments.
- 64 CFs were recruited and trained on the ASSET.SALT approach
- 3522 youths benefitted from the cash for work provided across all the sites rehabilitation and construction work is ongoing.





The Promotion Of Nutrition-Sensitive Wash Self Supply

Status: Ongoing
Project Location: Bonthe District
Donor Partner: German Federal Ministry for Economic Cooperation and Development (BMZ) and Deutsche Welthungerhilfe (WHH)
Duration: 3 years
Budget: € 666,198

Facts & Figures

- 63 communities in the Bonthe district are receiving WaSH support
- 2359 beneficiaries (1,179 males, 1,180 females) are benefitting from the provision of wells, latrines and related health and sanitation education
- 1000 GMFs have been trained on the need for transformative gender approaches to promote development and equality.
- 774 wells have been constructed for households so far.
- 179 latrines have been constructed for households so far.
- Community savings worth $7800 for construction of wells
- Community savings worth $ 16,800 for construction of latrines
- Project support for the construction of wells and latrines worth $124,000





In Education, SEND has implemented projects which focus on quality of education delivery, equipping teachers with the necessary skills to teach more effectively and improving the capacity of regulatory and supervisory bodies within the education sector. SEND has also dedicated resources through its partners on promoting equal access to education for girls and the promotion of STEM education.

Below are some of the education projects, SEND has been involved in:

Improvement Of Educational Infrastructure And Quality Of Educational Services In Kenema District

Status: Ongoing

Project Location: Kenema District

Donor Partner: German Federal Ministry for Economic Cooperation and Development (BMZ) and TERRA TECH FOERDERPROJEKTE E. V

Duration: 2 years (1st August 2020- 31st October 2022)

Budget: € 595,316

Facts & Figures

- Renovated an office building and furnished it with state of the art of ICT equipment to be used for the training of teachers in ICT.
- Targets to equip 1680 teachers in the Kenema district on relevant ICT skills to help improve the research capacity of teachers.
- Construction and full furnishing of a model senior secondary school for girls to focus on STEM education in Kenema





GOVERNANCE AND WOMEN EMPOWERMENT

Societal stereotypes in Sierra Leone have resulted in the discrimination and marginalisation of women and girls. SEND has several models and plans to implement more projects that give girls access to quality education, empower them to achieve their dreams, and give back to their communities.

Empowered women increase their families' livelihood security, become financially independent, and take up corporate governance positions on the national and local level to enhance gender equality. Some ongoing Governance and Women.

Empowerment projects include:

- **Strengthening Accountability and Building Inclusion (SABI)**
- **Kailahun Women in Governance Project**
- **The More Than A Woman: Strengthening Women's Participation in Politics and Governance**
- **The Promoting Young Women's Participation in Leadership**
- **The Promoting Women Economic Empowerment in Peje West Chiefdom in Kailahun District**
- **Women Igniting the Spirit of Entrepreneurship (WISE) Phase II**
- **Integrated Project for the Education and Empowerment of Women and Civil Society Groups**
- **Democratic and Participatory Sector Governing Institutions– Civil Society Engagement in Water Sector Management in Kenema District**





Strengthening Accountability And Building Inclusion (SABI)

SEND undertook this project to help citizens become informed about the quality of the health care services available to them and demand better accountability. It also sought to increase awareness of essential services such as health, education, social protection, water, energy, etc

Status: Completed

Project Location: Eastern Province and Western Urban and Rural districts.

Donor Partner: DFID through Christian Aid

Duration: 4 years

Budget: $ 719,496

Facts & Figures

- Nine schools built by the communities
- Seven schools rehabilitated by the communities
- Five health centers built by the communities
- Three health centers rehabilitated by the communities
- Nineteen water facilities constructed by the communities
- Twenty-one water facilities rehabilitated by the communities





Kailahun Women In Governance Project

The project seeks to increase women's collective participation in government and politics at the district and regional level. The mandate will be implemented by strengthening the Kailahun Women Governance Network (KWIGN) and supporting elected women councillors in the District's governance.

Status: Completed

Project Location: Kailahun district

Donor Partner: Irish Aid Programme Grant (IAPG) through Christian Aid

Duration: 4 years (2017-2021)

Budget: € 348,000

Facts & Figures

- 25 VSLA groups have benefitted from the project
- 554 women have benefitted from VSLA activities
- Le 42,105,000 saved by VSLA groups
- Le 21,367,000 loaned to VSLA group members
- Investments into key businesses-soap making, tailoring and agriculture.









The More Than A Woman: Strengthening Women's Participation in Politics and Governance

The project seeks to enhance women's participation in politics and governance through national advocacy for women's involvement, empowering women with resources, and building their collective knowledge and capacity. The project also seeks to promote access to finance for women thorough entrepreneurship, business training and financial literacy and advocacy.

Status: Ongoing

Project Location: Eastern Province (Kenema, Kailahun and Kono districts)

Donor Partner: Government of Ireland through Irish Aid

Duration: 2 years (1st April 2019-30th April 2021) with possibility of extension

Budget: € 680,000

Facts & Figures

- 244 VSLA Groups formed and supported
- 6108 beneficiaries (5,872 women 236 men)
- 13 PWDs supported
- 1,432 single parents
- 269 GMFs were formed under the project
- Le 1,131,828,656 has been saved by the VSLA groups collectively
- Le 434,038,405 has been disbursed as loans to the VSLA groups and members from savings





The Promoting Young Women's Participation in Leadership

The project seeks to create a platform where young female-led groups and organisations can network, obtain mentorship, and mobilise resources to enhance their leadership participation. They will also have an avenue to obtain training to scale the network to other districts, ensuring that young women contribute to decision-making processes and governance structures for the growth and development of their communities.

Status: Ongoing

Project Location: Kenema district

Donor Partner: Government of Ireland through Irish Aid

Duration: Pilot

Budget: $20,000 for the first year

Facts & Figures

- Establishment of the Young Women in Governance Network





The Promoting Women Economic Empowerment in Peje West Chiefdom in Kailahun District

The project's overall objective is to help raise the income of rural women in Peje West Chiefdoms in Kailahun District. Gender inequality impedes women empowerment, and in response, SEND will advance the Gender Model Family Concept that promotes gender equality in families, forging stronger and equitable cooperation between husbands and wives.

Status: Ongoing

Project Location: Peje West Chiefdom-kailahun District

Donor Partner: Terra Tech Foerderprojekte E. V

Duration: Pilot

Budget: €30,000

Facts & Figures

- 50 small business development fund beneficiaries acquired business management skills
- 50 women received small business development (SBD) loans
- 113 individuals from women network groups, political parties and the small business development beneficiaries received leadership training.







Women Igniting the Spirit of Entrepreneurship (WISE) Phase II

Many women are still engaged in subsistence farming to support their families. They lack awareness about other income-generating projects and have to grapple with incidences of gender-based violence. The ongoing project focuses on ensuring that women have secure and sustainable livelihoods by strengthening solidarity groups to offer support to their members. It also seeks to impact business skills through training, raise awareness of women empowerment, provide capital support, and financially support women seeking vocational, adult, and terrestrial education for better opportunities in the job market.

Status: Ongoing

Project Location: Western Area Rural District

Donor Partner: Irish Aid Programme Grant through Trocaire

Duration: 3 years (2018-2020) with possibility of extension

Budget: € 150,000

Facts & Figures

- 524 beneficiaries (464 women 60 men)
- 18 GMFs were formed
- 107 single parents
- Le 262,230,000 saved by VSLA groups collectively
- Le 204,320,000 given out as loans to VSLA group members collectively
- Expansion of business activity in argriculture, mining, petty trading





Integrated Project for the Education and Empowerment of Women and Civil Society Groups

Women groups and civil societies in Sierra Leone lack capacities in organisation, advocacy, and funding to initiate projects that have a real impact. Those with financial resources lack robust control mechanisms and have low participation levels by the local population. The project will seek to strengthen women's collective capacity and increase their participation in decision-making processes on all levels. It will also promote civil society groups' capacities and seek solutions to increase citizens and teachers' literacy rates, most notably their reading skills

Status: Ongoing

Project Location: Kenema and Kailahun district

Donor Partner: German Federal Ministry for Economic Cooperation and Development (BMZ) and TERRA TECH FOERDERPROJEKTE E. V

Duration: 3 years (1st October 2020-31st March 2022)

Budget: € 586,712.42

Facts & Figures







Democratic and Participatory Sector Governing Institutions– Civil Society Engagement in Water Sector Management in Kenema District

The project targets 26 communities in Kenema District and considers clean water as a fundamental human right. Water will be used as a strategic tool to encourage local empowerment and civic engagement in the broader development plan. It encourages participatory decision-making and local civil society involvement at the district level in policy-making within the water and sanitation sector

Status: Ongoing

Project Location: 26 communities in Kenema district

Donor Partner: Engineers without Border, Denmark

Duration: 1 year with extension option

Budget: € 100,000

Facts & Figures

- 13,994 beneficiaries of the project
- 198 PWDs
- 307 single parents
- 42 water points constructed by the project
- 29 hand-dug water wells constructed by the project.
- Le 15,323,000 contributed by the community groups for the maintenance of the water points and water wells





LIVELIHOOD, FOOD & NUTRITION SECURITY

Sierra Leone still has high levels of undernutrition, malnutrition, and most areas are food insecure. Generations lack formal education limiting their economic development, and many people rely on subsistence farming. Projects targeting livelihood, food, and nutrition security will aim to introduce suitable income-generating activities. Individuals will receive training on improved agricultural practices, business, management, and entrepreneurship. Credit groups and unions will be promoted, and target groups will be mobilised to join them to advance their dreams. Ongoing projects in this category include:

- **Improved Access To Sustainably Managed Micro-finance And Wash Systems – Wash Self Supply Project**
- **Promoting Income Generation For Cash Crop Farmers Through Gender Transformative Practices, Self Initiatives, And Business Development**
- **The Improving Food and Nutrition Security in Kenema District (LANN+)**





Improved Access To Sustainably Managed Micro-finance And Wash Systems – Wash Self Supply Project

Kenema District has lagged because of widespread food insecurity and the poor WaSH situation. Only 30.4% of the population have access to water from improved water sources such as tube wells, protected wells, protected springs, and standpipes. About 72.1% of the population use buckets or open holes for defecation, with the minority having access to latrines and other facilities. The project will establish VSLAs, disburse of microfinance loans, construct improved pit latrines and hand-washing facilities, set up of manually drilled wells, and build the capacity of local technicians, and advance the GMF approach.

Status: Ongoing

Project Location: Kenema District

Donor Partner: European Union And Deutsche Welthungerhilfe

Duration: 3 years

Budget: €1,465,268.70

Facts & Figures

- 3000 beneficiaries have received support from the project
- Le 450,000,000 has been provided to the VSLA groups as loans for business activity
- Le 381,571,350 has been saved by the VSLA groups from the business activities









Promoting Income Generation For Cash Crop Farmers Through Gender Transformative Practices, Self Initiatives, And Business Development

Many farmers in rural areas still practise subsistence farming and lack knowledge of growing other crops, limiting their earning potential, and in some areas resorts in extreme poverty.

Status: Completed

Project Location: Eastern Province (Kenema, Kailahun And Kono Districts)

Donor Partner: Solidaridad West Africa

Duration: 1 years

Budget: $ 80,000

Facts & Figures

- Implemented the ASSET-SALT approach to train cash crop farmers and encourage self-initiatives







Food and Nutrition Security in Kenema District (LANN+)

Together with Welthungerhilfe Sierra Leone, the LANN+ project was implemented in 61 communities in four chiefdoms located in the Kenema and Pujehun districts. The communities were most affected by severe malnutrition, poor WASH standards and low-income generation as stated by FAO, WFP and WHO reports in September 2014.

Status: Completed

Project Location: Kenema District

Donor Partner: German Federal Ministry For Economic Cooperation Through Welthungerhilfe Sierra Leone

Duration: 3 years

Budget: € 1,095,720.00

Facts & Figures

- 21,833 beneficiaries, reaching 3,119 families in the sixty-one communities in Kenema and Pujehun Districts
- 51 VSLA groups established in 50 communities
- 28 value chain machines were selected and established in 19 communities with start-up condiments procured for bakery utility.7
- 7 snail villages (20 snail pens in each village) established in 10 operational
- 930 household latrines were constructed (570 latrines constructed by VSLA beneficiaries and 360 latrines constructed by SBD beneficiaries)
- 25 water wells constructed in 25 communities and a sum of $2029 was mobilized as user-fees and saved at the VSLA boxes from 20 water points for maintenance purposes.
- 60 pump technicians/ mechanics (3 per each community) were trained and functional at all water abstraction points in all communities.
- 25 water management committees, were established and trained in all water-points





COVID-19 PANDEMIC RESPONSE PROJECTS

SEND undertook several projects to address the challenges brought about by the covid-19 pandemic. It was necessary to implement efforts to slow down the spread of the virus. The pandemic also disrupted businesses, jobs, and other income-generating activities, leaving vulnerable families needing aid.

Safeguarding livelihoods of Women Networks in Kailahun District during the COVID-19 Epidemic

Duration:

6-Months

Location:

Kenema district

Funders:

Christian Aid

Project Goals:

Contribute towards containing COVID-19 disease and create awareness among citizens to protect themselves

About the project

The 6-month projects with funds from Christian Aid contributed to containing the disease by creating awareness among citizens by informing them how to protect themselves and their communities. Improved hygiene measures were promoted, particularly to households with members most vulnerable to the virus's effects.

Safeguarding livelihoods of vulnerable households in rural communities in Kenema District, Sierra Leone, during the COVID-19 Epidemic

Duration:

3-Months

Location:

26 communities in the Kailahun district

Funders & Partners:

Engineers without Borders-Denmark and SEND

Project Goals:

Promoting acceptable hygiene practices through general use of facial masks, awareness-raising on COVID-19, Distribution of hand-washing materials

About the project

Engineers without Borders-Denmark and SEND partnered on the project to promote the uptake of acceptable hygiene practices such as the use of facial masks proven to reduce the risk of transmission of COVID-19. Hand-washing materials (tippy tap materials) were also distributed to vulnerable households in 26 communities. The project also saw foodstuffs being distributed to 1,000 of the most vulnerable households in the 26 communities in Kenema District.





COVID-19 RESPONSE PROJECT

Duration:

8-Months

Location:

Bonthe District

Funders:

Funds from Irish Aid through Concern, Trocaire, and Goal.

Project Goals:

Promote greater awareness of Infection Prevention and Control measures,







Through a grant from Irish Aid, SEND plans to work in Bonthe and increase community-awareness on Infection Prevention and Control measures. This will reduce the transmission of COVID-19. Hand-washing materials and locally-produced face masks will be distributed in 50 remote community clusters and 50 strategic public locations in Bonthe. A further 50 community mobilisers will receive training in community-led action (CLA) mobilisation to prevent the spread of COVID-19.

Quarantining households, government quarantine facilities, and district structures have been ear-marked to receive COVID-19 support from the project. Five hundred quarantined households in Bombali, Bonthe, Kambia, and Port Loko will access food, water, and non-food items. Two quarantine facilities, one in Kambia and Port Loko districts, and District Emergency Operating Committees (DEOCs) in Bonthe, Bombali, Kambia, and Port Loko will have their operations and coordination strengthened through access to water, internet, and mobile phone airtime for staff.

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SEND
SIERRA LEONE
Working to promote good governance and equality of men and women in Sierra Leone

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